UNCLASSIFIED

	AD NUMBER	
	AD393838	
	CLASSIFICATION CHANGES	
TO:	UNCLASSIFIED	
FROM:	CONFIDENTIAL	
	LIMITATION CHANGES	

TO:

Approved for public release; distribution is unlimited. Document partially illegible.

FROM:

Distribution authorized to U.S. Gov't. agencies and their contractors;
Administrative/Operational Use; 08 FEB 1967.
Other requests shall be referred to Assistant Chief of Staff for Force Development (Army),
Washington, DC 20310. Document partially illegible.

AUTHORITY

8 Feb 1979, Group-4, DoDD 5200.10, per document marking; AGO D/A ltr dtd 29 Apr 1980

UNCLASSIFIED

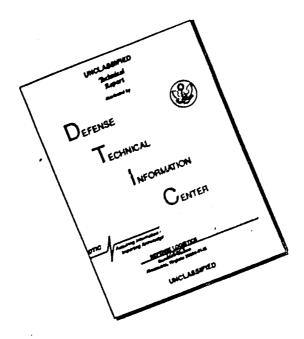
AD NUMBER				
AD393838				
CLASSIFICATION CHANGES				
TO: CONFIDENTIAL				
FROM: SECRET				
AUTHORITY				
8 Feb 1970, Group-4, DoDD 5200.10, per document marking				

THIS REPORT HAS BEEN DELIMITED AND CLEARED FOR PUBLIC RELEASE UNDER DOD DIRECTIVE 5200.20 AND NO RESTRICTIONS ARE IMPOSED UPON ITS USE AND DISCLOSURE.

DISTRIBUTION STATEMENT A

APPROVED FOR PUBLIC RELEASE;
DISTRIBUTION UNLIMITED.

DISCLAIMER NOTICE



THIS DOCUMENT IS BEST QUALITY AVAILABLE. THE COPY FURNISHED TO DTIC CONTAINED A SIGNIFICANT NUMBER OF PAGES WHICH DO NOT REPRODUCE LEGIBLY.

SECURITY MARKING

The classified or limited status of this report applies to each page, unless otherwise marked.

Separate page printouts MUST be marked accordingly.

THIS DOCUMENT CONTAINS INFORMATION AFFECTING THE NATIONAL DEFENSE OF THE UNITED STATES WITHIN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C., SECTIONS 793 AND 794. THE TRANSMISSION OR THE REVELATION OF ITS CONTENTS IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW.

NOTICE: When government or other drawings, specifications or other data are used for any purpose other than in connection with a definitely related government procurement operation, the U.S. Government thereby incurs no responsibility, nor any obligation whatsoever; and the fact that the Government may have formulated, furnished, or in any way supplied the said drawings, specifications, or other data is not to be regarded by implication or otherwise as in any manner licensing the holder or any other person or corporation, or conveying any rights or permission to manufacture, use or sell any patented invention that may in any way be related thereto.

5. 在其一点,在中心,是一个时间的是一个性性的证明,可能够被引起的心理,就是这种的正常的意思。由于1000亿字



DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL

WASHINGTON, D.C. 20310

AGAM-P (M) (25 Apr 67) FOR OT

23d Artillery Group (U)

"This document contains information of attempte National referre of the United States . plonage Laws, Title, 18, U.

Lessons Lesrned,

1-1 794.

SEE DISTRIBUTION its transmission or the revelopmen of the contents in any

manner to an unauthorized person is prohibited by law."

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, 23D Artillery Group for period ending 31 January 1967. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY

1 Incl

19)07-RD-67\$\$1\$ meth G. Neickham

KENNETH G. WICKHAM Major General, USA The Adjutant General

DISTRIBUTION:

Commanding General

US Army Combat Development Command

US Continental Army Command

Commandants

US Army Command and General Staff College

US Army War College

US Army Air Defense School

US Army Artillery and Missile School

US Army Armor School

US Army Chemical Corps School

US Army Engineer School

US Army Military Police School

US Army Infantry School

US Army Intelligence School

US Army Medical Field Service School

FOR OT RD 670010

SECRET

RECRADED UNCLASSIFIED WHEN SPARATED FROM CLASSIFIED INCLOSURES

OPERATE COLICAL APPRILATE COL

DIST. AYAIL.

ot oraddenasi oundthau

9 12

DISTRIBUTION (Cont'd)

- U\$ Army Ordnance School
- U\$ Army Quartermaster School
- US Army Security Agency School
- US Army Transportation School
- US Army Signal School
- US Army Special Warfare School
- US Army Civil Affairs School

Copies furnished:

Assistant Chief of Staff for Force Development Research Analysis Corporation Library Security Officer, Los Alamos Scientific Laboratory Office, Secretary of Defense (SA), South East Asia Forces Office of the Director of Defense Research & Engineering

SECRET

DEPARMENT OF THE ADMI HEADQUARTERS, 230 ARTILLERY GROUP APO 96289

AVGE-C

8 February 1967

SUBJECT: Operational Report-Lessons Learned (RCS-CSF0R-65) (U)

TITU:

Commanding General

II Field Force Vietnam Artillery

ATTN: AVFB-FA-C

APO 96277

Commanding General.
United States Army Vietnam
ATT': AVC-D'!
APO 96307

Commander-In-Chief United States Army Pacific ATTN: GPOP-161 APO 96558

TO:

Assistant Chief of Staff for Force Development Department of the Army Washington, D.C., 20310

SECTION I (S)

SIGNIFICANT "EADOUANTERS OR UNIT ACTIVITIES

1. (C) Administration and Personnel.

a. This headquarters remains assigned to United States Army Vietnam (USARV) and operates as a major subordinate command of USARV. The Commanding General, II Field Force Vietnam Artillery retains operational control of 23d Artillery Group.

DOUNGRADED AT 3 YEAR INTERVALS DECLASSIFIED AFTER 12 YEARS DOD Dir 5200.10 1.0.84321

SECRET

Inclosure 1
FOR OT RD
670010

AVG7-C SUBJECT: Operational Report-Lessons Learned (RCS COTER-65) (U)

b. Mormal S1 activities have been conducted during the period 1 November 1966 through 31 January 1967.

c. Personnel strength of the command on 31 January 1967 was:

		AU'			Pant			SIGN	
UNIT MB, 23d Arty Gp	OFF 17		95	OFF 8	0	19 19		2	
2nd Bn, 11th Arty*	33	4	552	0	0	0	30	4	536
2nd Bn, 13th Arty			486	14	0	96	31	3	553
6th 3n, 27th Arty**	35		544	7	0	74	34	Ų	595
		_	518	0	0	12			558
2nd On, 32nd Arty	TIL.	17	2195	29	0	201	151	17	2415

- * All information pertinent to the 2nd Battalion, 11th Artillery is from 30 November 1966, the date of the arrival of the Advance Party in-country.
- ** Includes Stry 3, 6/27 Arty attached to 2d Bn, 94th Arty with 5 OFF en 132 BM
- d. Critical MOS shortage. During the period 1 Ecvember 1966 through 31 January 1967 there continued to be a critical shortage of MOS 05040 (RTT Operator). There is a Group wide shortage of 50% of the trained personnel in this NOS.
 - e. Personnel changes during this quarter include:

GAINS: OFF VO EM

LOSRES: OFF WO EM

f. Casualties included:

ent TO	hamber
TYPE Killed in Action	0
Mounded in Action	17
Missing in Action	0
Mon-Battle Dead	2
Mon-Battle Casualties	lı .

g. Awards and Decorations presented to members of this command included:

DOWNGRADA DIATA YEAR INTERVALSE DECLASARIEDIANA 12 YEARS. DODIETE 520000 Page 2 of 27 Pages

CONFIDENTIAL

AVGE-C 8 February 1967 SUNJECT: Operational Report-Lessons Learned (RCS CSFOR-65) (U)

TASS	NUMBER
Stiver Ster	o
Legion of Merit	2 .
Distinguished Flying Cross	•
Brenze Star (Valor)	ı
Bronzo Star (Merit)	10
Air Medal (Valor)	0
Air Medal (Cerit)	39
Army Commendation Fedal (Valor)	3
trmy Co mendation redal (Marit)	21
Purple Heart	20

3

(ARVN AWARDS: dedal of Monor - 1, Gallantry Cross - 1)

NOTE: In addition to these awards, 73 recommendations for awards have been submitted and are pending approval by USARV.

- h. R % R rogram schodules include the following:
- (1) The in-country R & R consisting of 3 day passes to VU-IG TAU have been utilized by personnel.
 - (2) The out-of-country R & R included the following 5 day cuotas:

LICATION	TOV	DEC	Jin	TOTAL
Bangkok	15	20	23	58
Tokyo	23	22	26	73.
Manila	6	3	3	- 2
Hong Kong	19	20	20	5 9
Taipei	18	22	23	63
Singapore	3	3	7	13
Kuala Lumpur	0	0	0	0
Penang	6	7	8	21
'awaii	8	26	29	63

Page 3 of 27 agus

CONFIDENTIAL

VGT-C 8 February 1967 . "W J RT: Operational Report-Lessons Learned (RCS CSF0R-65) (U)

i. Unit mail clerks pick up and deliver mail from the nearest APO. $\Lambda^{**}\mathrm{O}$ numbers for the units are as follows:

WHT MB, 23d Artillery Croup	<u> </u>
2nd Bn, 11th Arty	
Me Btry, A Btry, Svc Btry	96289
B 3try	96289
C Btry	96289
2nd 3n, 13th Arty	96289
6th Bn, 27th Arty	
Hq Stry, C Stry	9 5289
A Btry	96370
3 Stry	96269
Svc Btry	96491
2nd Bn, 32nd Arty	
Hq Btry, A Stry, Sve Stry	96353
B Stry	96289
C Stry	95256

j. Judicial and Mon-Judicial action by units included:

UNIT TIB, 23d Arty Gp	'RTICLE 15	ANDREAS CONST.	SPECIAL COURT	COURT O
2nd Bn; 11th Arty	12	0	1	0
2nd Bn, 13th Arty	2 9	4	2	1
6th 8n, 27th Arty	34	O	2	1
2nd 3n, 32nd Arty	31	<u>_</u> <u>L</u>	<u>o</u>	<u>o</u>
TTAL	115	9	6	2

k. Each Bathalion and Moadquarters Battery, 23d Artillery Group, operates a medical section. Pertinent statistics include:

Total patient visits (unit possonnel)	2747
Admitted to hospital	33
Evacuated within the country	6
Evecuated out of country	2
Malaria casos	0

CONFIDENTIAL

Page 4 of 27 Parts



5

CONFIDENTIAL

5 February 1967

18 JET: Operational Report-Wessons Learned (RCS CSFGR-65) (U)

1. Reportable accidents included:

TIT	ACHIONE	AIRCRAFT	LL ROMAT
	2	2	3
2nd Bn, 11th Arty	3	0	1
2nd 3n, 13th Arty	4	c	o
6th 3n, 27th Arty	1	Ċ.	1
2nd Bn, 32nd 'rty	5	0	0

- m. A resonnel management within the Group continues to operate smoothly. The personnel sections of the four presently assigned battalions are consolidated into the Group Personnel Section. This Section continues to be particularly effective in processing replacements and returness.
 - n. The morals of the command continues to be outstanding.
- c. Educational opportunities for parsonnel are provided by USA'I extension courses.
- p. Religious Services, both 'rotestant and Catholic, are hold on a mackly basis. The Assistant Group Chaplain (Catholic) rotated on 15 December 1966 and has not been replaced. This could have created a groblem for that particular religious donomination, but the policy of utilizing the Protestant and Catholic Chaplains of the 23d Artillery Group, the 1st and 25th Infantry Divisions, 196th Light Infantry Brigade, and the 3d Brigade, 4th Infantry Division, on an area coverage basis, under the supervision of the II Field Force Victnam Chaplain, has minimized this problem. A chaplain is scheduled to visit each battery within Group at loast once a week for the purpose of conducting counselling sessions. Other significant activities included the following:
- (1) On 22 December 1966, the Reverend Doctor Billy Graham conducted services at Meadquarters, II Field Force. Vietnam, LONG BINH. Personnel of this Meadquarters were afforded the opportunity to attend this service. Transportation was arranged and the men ferried by helicopters from the 11th Aviation 3attalien, PMU LOI.
- (2) On 24 Lecember 1966, Mis Eminence, Francis Cardinal Spellman Military Ordinariate of Roman Catholic Military Personnel, conducted a Special Fass at Headouarters, II Field Force Vietnem, LONG BINH. Transportation was arranged through the 11th Aviation Bat alien, PHU LOI.
- (3) On 3 November 1966, there was a groundbreaking coremony for the new Arcillery Chapel for the PHU LOI complex. This ceremony was attended by the Commanding Officer, 23d Artillery Group, Commanding Officer, 1st Infantry Division Artillery and the 1st Infantry Division Chaplain. On 24 December 1966 the Chapel was dedicated with appropriate ceremony attended by the aforemential dignitaries.

DOWNGRADED AT 3 YEAR 15. COVANS, DECEMBER AT COURSE OF SAME AS A SECOND OF SAME AS A S

Page 5 of27 Pages

CONFIDENTIAL

SHELLOT: Operational Report-Lessons Learned (RCS CSF03-65)

- (4) Special Christmas Services were conducted in the Artillery Chapol on Christmas Two and Christmas Day. During each service, the chapol was filled to capacity.
- (5) The foliating religious dignilaries visit d the 23d Artille ; Group during this reporting period; these visitors all came to the Group particularly to see the Gadsden Refuses Villago (see para 7 bolow).
- (a) On & January 1967, the Chaplain (Colonel) Holland Hope, II Field Force Vietnam Chaplain, visited Group Headquarters and GADSOWN VINLAGE.
- (b) On 6 January 1967, the Reverend Doctor Ruben K. Youngdahl on a Special Tour of Vietnam visiting all Lutheran Chaplains for the Lutheran Church of America, visited the Group Chaplain and was conducted on a tour of Group Teadquarters and GADSDE VILLAGE.
- (c) On 24 Jammary 1967, the Reverend Bishop Smith, Bishop of the Methodist Church and Chairman of the Methodist Chaplain Commission, was conducted on a tour of Group Teadquarters, GADSDEN VILLAGE and other refugee villages in the PSU LOI-PRU CUONG area.
 - q. Edical Section Activities included the following:
- (1) The Chaplains, Surveys, and Commanders of the Group, have used their combined offices to insure that the best and most current information on personal hygiene, prophylactic usage, and frequent lectures on versical dis ase are given. As a result, the Venereal Disease rate for the entire Comman registers at less than 2% of the average propent for duty strength during the reporting period. In past reporting periods it has been noted that the percentage increased as the duration and frequency of field operations increased. This has not been true during the present reporting period, even though there has been a definite increase in days spent in field operations by units of this command.
- (2) On 11 December 1966, the STRCHAT JACES E. 30 TRS DIS ENSARY at GARSORN VILLAGE was dedicated by Brigadier General Richard J. Soitz, Chief of Staff, Unite States Army Vietnam. The dispensary was named for Sorg ant James E. Bowers, the construction foreman of the CADSDET VILLAGE project, who was killed in an ambush on 18 August 1966. (Other Dignitaries who attended were: Major General Charles W. Eifler, Communding General, 1st Loristical Command; Brigadier General Thuan, Commanding General, 5th ARVN Division; Mr. John Stienbeck, Nobel Prize winning author; Lieutenant Colonel Ly Tong Ba, Province Crief, BINH DUONG Province; and Captain Phuc, District Chief, PHU CUONG District the dispensary is staffed by a registered midwife trained at the Province hospital and paid by the District Chief. Sick call is held each Monday, Wednesday and Friday by the Medical Officers from the 23d Artillery Group. An average of 35 patients were treated during each sick call.
- (a) The furniture for the dispensary was constructed by local Vietnanese carpenters, under the supervision of the Medical Section of

Page 6 of 27 Pages

DOWNSTABLE AND VERY INTERVALIGE DESCRIPTION OF THE VERY ON,

CONFIDENTIAL

AVC -C

SUBJECT: Operational Report-Lessons Learned (705 05503-65)

8 February 1957

Meadouarters, 23d Artillery Group, and with materials obtained from scrap lumber. The unditure was styled after that constructed for the dispensary of Meadquarters and Meadquarters Battery, 23d Artillery Group. Expensive pieces for obstetrical tables, breatment tables, incubators for new-born infants and condicinal cabinets to aid in the treatment of the sick, were superbly duplicated by these local Vietnamese marpenters.

- (b) Through the combined efforts of the edical sections of the 2nd Battalion, 11th Artillery; 2nd Battalion, 13th Artillery; and Headquarters, 23d Artillery Group, a filing system for each patient has been initiated. Since 11 December 1966, charts are being maintained on 229 patients, many with multiple re-visits. The data is compiled in both Vietnamese and Snelish. This is the initial step in the long term follow-up and treatment history cards for GARROW VILLAGE.
- (c) The Medical Staff of the 23d Artillery Group states that the villagers are accepting medical care as it should be, rather than as the curiosity they thought it to be initially. It is hoped that their experience with good medical treatment and the use of the model dispensary at GADS WILLIAGE will serve as an example for other areas to follow and to improve the medical, sanitary and health standards in this area of Vietnam.
- (3) FUDCAP'S conducted by the Medical Officers of the 23d Artillery Group continue to be a major civic action project. A total of 25 MEDCAP sick calls were held in locations throughout the III Corps Tactical Zone, with a total of 465 patients being treated. This total does not include the patients treated at the SERGEENT BOWERS DISPENSARY at CARSDEN VILLAGE.

 (NOTE: For further information on the GADSOEN VILLAGE civic action project, see Paragraph 7.)
- r. The command emphasis placed on proper administration in accordance with applicable AR's and USATV regulations in areas of funds, messes, files, security of classified and crypto material, fire prevention and safety, etc, during the previous quarters, served to prepare the Group for its Annual General Inspection. On 21-22 Youmber the Unites States Army Vietnam Inspector General conducted an Annual General Inspection of Headquarters and Headquarters Battery, 23d Artillery Group. The Inspector General team found many inspectional areas worthy of complimentary remarks. Brigadier General Richard J. Seitz, Chief of Staff, United States Army Vietnam, in a Letter of Commendation, dated 11 December 1966, complimented the 23d Artillery Group on its status as revealed by thinspection.
- s. On 11 December 1966, Headquarters, 23d Artillery Group, celebrated its first anniversary of deployment to PAU LOI, Vietnam. On that day special celebrations were clanned with the theme being one year of successful accomplishment of its tactical mission, of a vigorous implementation of an out tanding civic action program, and of the enviable improvement of its Battery Readquarters area through a concerted self-help program. During an award coromony the fellowing presentations were made:

Page 7 of 27 Pages

CONFIDENTIAL

DOWNGRADIU NE EVELAP ROLL MOAFS. DOLLA SELT GOLD TO TE VEAPS. DOLLA SELT GOLD TENTE TO THE APP.

8

STRUCT: Operational Report-Lessons Learned (RCS CSF03-65)

- (a) Colonel Thomas 'I. Sayes, Commanding Officer, 23d Artillery Group, presented an engraved trophy to Jajor General Charles W. Eifler, Commanding General, 1st Logistical Command, in grateful acknowledgement of the sate of
- (2) Brigadier General Pham Quoe Thuan, Commanding General, 5th ARVN Division, presented a distinguished unit plaque to the 23d Artillery Group for participation in operations against a hostile force for the period 19 November 1965 to 11 December 1966.
- (3) Lieut nant Colonel Ly Tung Ba, BINH DUONG Province Chief, presented a plaque to the 23d Artillery Group for its contribution and participation in the Redevelopment Program through the CAOSTET VIL AGE project. (See paragraph 1 q (2).)

__ 2. (C) Intelligence.

- a. On 21-22 Movember, during the Annual General Inspection, the "eadquarters" method of handling classified documents was simpled out as being noteworthy and the object of complimentary remarks by higher headquarters.
- b. In December 1966, the area of visual recommissance responsibility of the 23d Artillery Group was changed by II Field Force Vietnam Artillery. This reapportionment coincided with the 54th Artillery Group's assumption of operational responsibility for visual recommissance of the veapons coverage area of its assigned battalions.
- (1) Aerial observers from Group Headquarters and its battalions were reassigned specific zones of observation within the new area of responsibility. These zones average 400 square killeneters, which is the maximum area that an aerial observer can cover during a two hour flight. Each designated area is scheduled to be covered at least once every other day by the responsible aerial observer.
- (2) With the projected deployment of a heavy artillery battery in the vicinity of QUON LOI ("T812902) during the next reporting period, the total area of visual reconnaissance responsibility of the 23d Artillery Group will be extended to include the area of the effective weapons coverage of that battery. With the present aircraft assets, this will necessitate either a decrease in the frequency of coverage of a zone of observation beyond the current hOC square kilometers. Any increase above hOC square kilometers will diminish the effectivess of the coverage in each of the zones of observation. Assigning more observers will not alleviate the situation, since the crux of the problem is available aircraft and aviation personnel.
- (3) The 2nd Battalion, 11th Artillery, is authorized an Aviation Section by TOE. However, this unit was required to deploy to RVN with zero fill of aircraft and aviation personnel. If other battalions forecast to be assigned to this Group are deployed with zero fill or aircraft and aviation personnel, the effectiveness of the visual reconnaissance program of the 23d Artillery Group will be further degraded.

Page 8 of 27 Pages

DOWNCOMPED NEW YORK PART MADS FOR EACH POLICE A SECURITY OF A DESCRIPTION OF A SECURITY OF A DESCRIPTION OF

CONFIDENTIAL

AVGE-C

SUBJECT: Operational Report-Lessons Learned (RCS CSFOR-65)

8 F bruary 1967

c. Periodic Intelligence information on enemy units and installations in take Enywhere from 2h hours up to ten (10) days to reach this headquarters through normal G-2/S-2 charmels. This delay proved anaccoptable. To insurationally information for aerial observers and firing units for targeting, Headquarters, 23d Artillery Group established a rapid two-way channel for intelligence information. Each unit down to battery-size acquires all intelligence information it can and transmits it to its next higher headquarters on a daily basis. All data is consolidated by the 3-2 Section at Group Headquarters and the total resume is disseminated to each subordinate unit and other interested agencies. This procedure is proving highly effective. Information is acted upon promptly by aerial observers and has resulted in effective targeting.

d. The following administrative actions have been accomplished during the reporting period:

(1)	Vali	dation of clearances:	
		Top Secret	3
	(b)	Secret	49
(2)	Clas	rances Granted:	
	(a)	Interim Secret	10
	(b)	Confidential	127
(3)	Cryp	tographic Access:	
	(a)	Secret	. 8
	(b)	Confidential	4

(h) Local file checks completed: 98

3. (S) Training and Organization.

a. During the reporting period, on the job training and individual cross training continued in all sections and units of the 23d Artillery Group. The operational problems due to the high percentage of personnel rotating during October and Movember were minimized very quickly by a detailed replacement orientation and training schedule for incoming personnel.

b. The following directives were published during this reporting period to assure uniformity within the Group:

(1) On 29 November 1966, this headquarters published a letter, Subject: Operational Reports-Lessons Learned (RCS CSFOR-65). The purpose of this letter is to provide guidance to insure that the Operational Report-Lessons Learned from each battalion follows a standard format. Two important points were stressed: (a) That it is important that the report show what action the commander initiating the report has taken to solve his own problems (b) That the report be prepared in sufficent detail to make it a meaningful document when the narrative, observations and recommendations are examined by a higher headquarters, remembering that personnel detached from the unit's

SECRET

Pago 9 of 27 Pagos

SUBJECT: Operational Teport-Les (CS CSFCR-65)

8 February 1967

particular sphere of influence are not necessarily as conversant with all the details of any particular state ent in the report as the unit itself wight be.

- (2) On 28 December 1965, Mosdquesters, 23d Artillory Group pob-dished Regulation 1-20), Monthly Command Laboration. This regulation prescribes the nolicies, respinsibilities and quidance for the conduction of command inspection of subordinate units to insure the maintenance of the highest standards of readiness in all phases of the unit's operations, and the assurance of the continuous ability of that unit to perform its assigned mission. On 29 December 1966, the following Monthly Command Inspection schedule for January-February 1967 was published:
 - (a) 2nd Battalion, 13th Artillery 20 January 1967
 - (b) 2nd Battalion, 32nd Artillery 10 February 1967
 - (e) 6th Battalion, 27th Artillery 24 February 1967
 - (d) 2nd Battalion, 11th Artillery TBA
 - (e) Meadouarters Battery, 23d Artillery Group TBA

The inspection of the 2nd Sattalion, 13th Artillery conducted on 20 January proved highly beneficial in raising the material readiness and administration of that unit.

- c. On 12-13 November 1966, the 23d Artillery Group provided two days of instruction on Airmobile Artillery Povement for A Sattery, 7th Sattalia:, 9th Artillery, 54th Artillery Group, stationed at BEAR CAT. This Bathary, a 105MM towed howitzer battery, had not received instruction on airmobile operations prior to deployment to RVN and was scheduled to participate in a combat operation during which it would be transported by aircraft. The instructor was given this particular mission because of his knowledge of the subject and in particular, his experience with airmobile artillery movements which he gained as Commanding Officer, C Battery, 2nd Battalion, 13th Artillery for six (6) months in QVN.
- d. On 11 Movember 1966, a Veterans Day Memorial Service was conducted in the Yeadquarters Battery Assembly Wall by the 23d Artillery Group Chaplain, Immediately following the service, the staff of the 23d Artillery Group conducted a briefing for all Officers and Enlisted Personnel of Meadquarters and Headquarters Sattery, 23d Artillery Group. The purpose of this briefing was to acquaint the personnel with the operational situation in Vietnam with particular emphasis on the role of the 23d Artillery Group and its battalions within the III Corps Tactical Zone. It is intended that a similar briefing will be scheduled on a periodic basis to keep all personnel current as to the mission, accomplishments and future plans affecting the 23d Artillary Group and its assigned battalions. The next such briefing is schoduled for 9 February, which is designated a holiday as a courtesy to the Vietnames. on the first day of TET.

SECRET

Page 10 of 27 Pages

DOWNGRADED AT 3 YEAR INTERVALM BURLASSIERD WITER IS TRUIS. DOD TOS MANDE

4. (S) Operations.

- a. Normal Operations, consistent with the Group ression, were conducted turing the reporting period,
- b. The operational capabilities of the Group Artillery Battalions are varied and are reflected in their physical participation in operations this quarter as well as their special equipping is new assignments.
- (1) The 2nd Battalion, 13th Artillery, continues to be the most active participant in operations during the quarter, spending approximately 68 days in tactical operations and 2h days in training and defense of base camp:
- (2) Presently the two heavy battalions of the 23d Artillery Group are equipped with both the MIO 8-inch self-propelled howitzer and the MIO 175 M. Gun. Of the six batteries of these battalions, only one is organized as a complete 179M Gun Battery. Battery B, 6th Battalion, 27th Artillery is equipped with four (4) 179M guns for the specific purpose of providing long range artillery fires in support of the III Marine Amphibious Force from the vicinity of DONG MA (YDO63551).
- (3) The heavy artillory continues to confuct "Turkey Shoots" (planned displacements of either an 8-inch or 175-sm platoon to a forward firing position for less than 24 hours) in the III ARW Corps Tactical Zero.
- (a) On 12 December 1966, C Battery, 6th Battalion, 274
 Artillery, conducted a Turkey Shout in the vicinity of XT99564831 with two
 8-inch howitzers. Two VC Base Camps at YT12304355 and YT120405 were destroyed
 by artillery fire. A total of 189 rounds were fired.
- (b) On 15 December 1966, C Battery, 6th Battalion, 27th Artillery, conducted a Turkey Shoot vicinity of XT9985hO with two 175-mm Guns and one 8-inch howitzer. A VC Base Camp, previously outside of 175-mm range, was destroyed vicinity YT30h62h. The 8-inch howitzer fired precision missions on critical points along a known VC MSR between XT969668 and YT02666h. A total of 96 rounds were fired.
- (c) On 16 January 1967, C Battery, 6th Battalion, 27th Artillery, conducted a Turkey Shoot from position in area XT989479. This operation involved both US and ARVN Forces. ARVN Infantry elements provided perimeter security for C Battery during this Turkey Shoot. The purpose of this shoot was to destroy three base camp complexes vicinity of YT08203567, YT094362 and YT091365 which recent aerial observation indicated were occupied. Approximately 150 rounds of small arms fire were received by an aerial observer flying over the area the day before the operation. Results of the operation were as follows: three base camps destroyed; numerous tunnels and trenches destroyed; many huts destroyed; KIA and WIA unknown, but one VC wearing a black shirt was soon running into a bunker that was subsequently destroyed. 81 rounds of 8-inch and 73 rounds of 175-mm were fired.
- c. Thu following deployments were effected during the reporting period:

Page 11 of 27 Pages

DOWN GRADIES AT A VEAR IS TERVALS, DECLASSION OF ALTER 12 VEARS, DOWN OF COMM. SECRET

AVGE-C
SUBJECT: Operational Report-Lessons Learned (RCS CSFOR-65)

(1) The Advance Party of the 2nd Battalion, 11th Artillery, arrived in-country on 30 November 1966. On arrival at PMU LOI the Advance Party was given a staff briefing at this headquarters and moved into its staging area propared by "leadquarters, and Battalion, 13th Artillery, at PMU LOI to propare for the arrival of the main body. On 15 Degreber 1966 the Main Body of the 2nd Battalion, 11th Artillery, arrived at MMU LOI from VUNG TAU. All vehicles and equipment closed at HMU LOI on 21-22 Decamper 1966. As soon as the howitzers arrived they were calibrated and placed into firing positions and fired House in an Annual Service Practice posture. The 2nd Battalion, 11th Artillery, was declared operational on 270800 December 1966. The deployment of the 2nd Battalion, 11th Artillery is as follows:

Headquarters and Headquarters Sattery

A Battery

B Battery (Closing on 2 January 1%67)

C Battery (Closing on 27 December 1967)

Service Battery

PHU LOI (XT846158)

DAU TIME (XT492480)

GO DAU HA (XT414240)

PHU LOI (XT846158)

(2) B Battery, 2nd Battalion, 13th Artillery, was attached to the 1st Battalion, 7th Artillery, on 2 November 1966, and positioned at the BO BINH Infantry School at THU DUC. The primary mission was to support ARVN Regional Forces and Popular Forces outposts in the THU DUC sub-sector. On 1 December 1966, the mission was changed to Direct Support 2nd Battalion, 16th Infantry, 1st Infantry Division, conducting OPSTATION FAITFAX, and secondary mission of providing on-call fires in support of ARVN Regional Forces and Popular Forces outposts in the area, until relieved in position by A Battery, 2nd Battalion, 13th 'rtillery, on 13 December 1966. A Battery returned to THU LOI on 4 January 1967. During this period 1,122 missions were fired for a total of 6,210 Wigh Explosive and 94 Illumination Rounds.

(3) During the period 2-2½ Movember 1966, A Eattery, 2nd Battalion, 13th Artillery, fired in support of OPERATION ATTLEBORD/BATTLE CREEK. From a position at CU CHI, the battery moved by might road march on & Movember 1966 to TAY NIMH WEST. On 5 November the battery moved to a firing position in the vicinity of SOUI DA firing missions utilising observers from both the 1st Infantry Division and the 25th Infantry Division. On 11 November, six (6) howitzers, three (3) vehicles w/trailers, and one (1) water trailer were transported by helicopter to a field position north of NUI BA DEM. On 15 November, utilising the haspeault Battery Concept" (i.e., a four our battery), the unit was moved by helicopter to a second field position. During the period 15-23 November the supported unit changed from day to day. It was during this time frame, on 18 November 1966, that A Battery, fired the 100,000th round (incountry) for the 2nd Battalion, 13th Artillery. Colonel Allin, Commanding Officer II FIELD FORCE VIETNAM ARTILLERY, pulled the language. A Battery closed at PAU LOI on 24 November 1966.

Page 12 of 27 Pages

8 February 1967

12

DOWNGRADED AT 3 YEAR INTERVALS: DECLASSIFIED AFTER 12 YEARS. DOD DIR 5200.10

SECRET

SUBJECT: Operational Report-Lessons Learned (RCS CSFOR-65)

(4) B Sattery, 2nd B. 113 Martillery, moved by convoy from CU CHI to TAY NIRH TEST on 13 The 1566 to support OPERATION ATTLEBORO/BATTLE CREEK. Turing this propert of the 25th Infantry Division and the Light Infantry Brigade. The Sattery returned to PHU LOI on 24 December.

- (5) During the period 12-25 November 1966, C Bottery, 2nd Bot-ballon, 15th Intillery, fired in support of COMPATION ATTIMBONO/BATTLE CREWK. from DAU TIENG. The battery moved to DAU TIENG by C-123 aircraft in thirteen (13) sorties. On the night of 25 November 1966, the base camp at DAU TIENG came under mortar attack by the Viet Cong. There were negative casualties in C Battery, 2nd Battalion, 13th Artillery. On 26 November 1966, the next to the last C-123 sortie returning the battery ... If LOI, same under enemy fire after take off and crash-landed on the end of the DAU TIENG airfield. Thirteen (13) p reconnel were held for treatment or evacuated to nearby hospitals. Only four (4) men were treated for any length of time, and only one (1) evacuated to CONUS.
 - (6) On 6 January 1967, Headquarters, 2nd Battalion, 13th Artillory (-), departed PAU LOI for TAY NINH WEST. The battalion (-) was attached to the 25th Infantry Division and further attached to the 196th Light Infantry Brigade. As of 31 January 1967, Headquarters, 2nd Battalion, 13th Artillery, continues its mission.
 - assumed responsibility for controlling the fires of all artillery stationed at PHU LOI base camp for direct support of the one infantry battalion engaged in operation LAI SON II, a pacification program in the villages around PHU II, and for the defense of the PHU LOI Base. On 5 January 1967, the 2nd Battalion, 13th Artillery, assumed control due to the departure of the 2nd Battalion, 13th Artillery, for field operations. The 2nd Battalion, 11th Artillery, retained operational control until 290001 January 1967, when it departed on an operation. At this time, the 8th Battalion, 6th Artillery, 1st Infantry Division Artillery, assumed control of all artillery stationed at PHU LOI.
 - (8) Upon the 1st Battalion, 83rd Artillery, 54th Artillery Group, becoming operational and after the deployment of its batteries to BRAR CAT and YUON LOC, the 23d Artillery Group units positioned at those locations were redeployed as follows:
 - (a) On 20 December 1966, A Battery, 2nd Battalion, 32d Artillery, began its move from XUAN LOC (YTh66088) to CU CHI (XT6hhlh6). All vehicles and equipment closed on 23 December 1966.
 - (b) On 27 December 1977. Buttery, 6th Battalion, 27th Artillery, moved by convoy from BEAR CAT (YS171997) to a temporary position area at LAI NHE (XT765364) to participate in OPERATION CEDAR FALLS. A Battery, 6th Battalion, 27th Artillery, will be deployed to QUALLOI (XT812902) and thus provide for the first time heavy artillery coverage to the Cambodian border in that sector. At the end of the quarter, an Advance Party was in QUAN LOI preparing to receive the battery.
 - (9) On 8 November 1966, C Battery (-), 2nd Battalion, 32d Artillery, located at TAY NDM, was attached to the 1st Infantry Division,

SECRET

Page 13 of 27 Pages

SUNTET: Cherational Report-Lessons Learned (RUS CSFOR-65)

and was moved to a firing position in the vicinity of SOUI DA (XT345586) in support of 1''da 1'' A TLOBORO/DATTLE COOK. On 15 New mber 1966, the 175mm can plateon of C Battle by thick was locally at 30 COO was a locally at 560%. On and joined its agreet battery in support of 0'EVATION APPLES AND APPLES CASEK. Upon completion of the operation, the entire C Battery (175-mm pun) returned to its base camp at TAY MITH FST. On 23 December 1966, C Battery, 2nd Battalion, 32d Artillery, converted two of its 175-mm guns to 8-inch howithers. This action resulted in each battery of the 2nd Battalion, 32d Artillery, being composed of two 8-inch howitzers and two 175-mm guns.

- (10) During OPER FILL CEDAR FALLS in the IRD TRIVOLE, B Battery, 2nd Battalion, 32d Artillery (LAI KHE), and A Battery, 6th Battalion, 27th Artillery (LAI KHE), were deployed as an 8-inch howitzer battery and 175-mm gun battery respectively. This was accomplished by exchanging two entire gun sections for two entire howitz r sections so that B Battery, 2nd Battalion, 32d Artillery was a four section 8-inch howitzer battery, and A Battery, 6th Battalion, 27th Artillery, was a four section 175-mm gun battery. B Battery, 2nd Battalion, 32d Artillery occupied firing positions vicinity XT723353 and XT659310 with a mission of Reinforcing the 1st Infantry Division Artillery. A Battery, 6th Battalion, 27th Artillery, remained in position at fall KHE, with a mission of General Support Reinforcing the 1st Infantry Division Artillery and the 25th Infantry Division Artillery, with priority of fires to the 1st Infantry Division Artillery.
- (11) A Battery, 2nd Battalion, 32d Artillery during OPERATION CEDAR FALLS occupied a firing position vicinity TRU-G LIP (KT587215) with a mission of General Support Reinforcing the 25th Infantry Division Artillery.
- d. On 6 December 1966, while Colonel Salvo Rizza, Director, Demartment of Gunnery, United States Army Artillery and Missile School, Fort Sill, Oklahoma, was in the Republic of Vietnam as a member of a COMARC Liaison Team, he visited 23d Artillery Group Headquarters for a staff briefing on the mission of the 23d Artillery Group and particular problem areas affecting the employment of artiller in the Republic of Vietnam. Prior to Colonel Rizzals visit, the Gunnery Department sent a 1h range questionnaire to this headquarters to be completed before the visit. The questionnaire, in five sections (Section I: Gundery: Section II: Fire Support: Section III: Target Acquisition; Section IV: Communications; and Section V: General Information) was answered by Group Headquarters and each of its Battalions. Group Headquarters complied all answers into one summation and presented it to Colonel Rizza on his arrival. In addition, a statistical summary was compiled for the exried 1 June 1966 through 30 Movember 1966. The purpose of this summary was to show, by battalion and caliber of weapon, the total number of missions and rounds fired for the following type of missions: Destruction, Registrations, Collibration, Proparation, Illumination, SLAR, SPAR, Red Haze, and Adjust Fire. After the staff bri fing, Colonel Rizza visited the 2nd Battalion, 13th Artillery at PHU LOI; B Battery, 2nd Battalion, 32d Artillery, at LAI KHE (where he received a briefing on battery operations, as applicable to artillory employment in RVW) and to the 6th Battalion, 27th Artillery at

DOWNGRADED AT A YEAR INTERPALSE MALEASORED ARTICLE YEARS. 1900 for \$200.00

The Control of the State of the

SECRET

Page 14 of 27 Pages

AVGE-C

8 February 1967 SUBJUCT: Operational Report-Lessons Le raid (RCS CSFOR-65) (U)

PHOC VIVH where a fire mession was in progress.

e. On 19 November 1986, 23d Artillery Group participated in the 15 If Field Force Vietnem marksmenship competition conducted at the OUTS Tatt G Training Center. A five man distol marksmanishin team and a five man rifle marksmaship term represented the 23d Artillery Group and its assigned bittilions.

- f. In response to a letter from the Abbar II Study Group concerning artillery Air mobility Requirements, the 23d Artillery Group in its letter of 24 January 1967, supplied the information based on experience regarding helilift operations participated on by a separate non-divisional 105-mm battalion, operating in the III ARVN Corps area;
- (1) "With the use of the 'Fire Support Base' (FSB) concept, there is seldom a time when it is necessary to move by echelon to provide continuous support. There are normally other units in a nearby FSB capable of providing this support while the moving unit displaces. It is estimated that over 90% of the time, general support or other US artillery can provide support. When moving in one lift, maximum utilization of security forces and artillery fire power result. When movin by echelon in a counter-insurgency enveronment instead of gaining the desired mutual support, the result is two or more, less efficient, poorly quipped fire units. The firing bettery, designated by TOE as a single fire unit, is not equipped to move efficiently b cchclon."
- (2) "A single battery is required, approximately 60% of the time, to fire in more than one direction, but a ldom simultaneously. This buts a definite strain on the fire direction capabilities, but can be adequitely controlled when under one FDC cambble of 24 hour operation. Then a bittory is functioning in two separate locations, it would have the capability to fire in different directions, but to accomplish this efficiently on a twenty-four hour basis, it would have to be augmented. Each separate fire unit, regardless of the number of weapons, requires a full FDC to safely and properly generate firing data on a 24 hour basis. This has been repertedly proven in Viltness, where undersammed F.C.'s have produced erroncous firing accidents. Presently our FOC's are augmented by 100% to effectively and sefely control the fires of the batteries. To fire a batt my separate from two locations would require a 300% augmentation to the FDC provided by TOE. The required skill levels re not available in a battery size unit for this type of augmentation."
- (3) "Under the current 6400 mil concey, the buttery is laid in one direction upon occupying, and the law is solden changed, but is checked periodically. Howitzers are formated in appropriate directions to accomplish the assigned mission. More often than not howitzers are orient d in more that one irrection. In t is way, fire can be delivered quickly in cit ar direction to began adjustment, and the remaining weapons may be

DOWNGRADED AT 3 YEAR INTERVALSE DEGLASSISHED AFTER 12 VEAPS. pop for symm

SECRET

2772 15 of 27 27 cs

SECRET

quickly recordented to provide full battery covered if necessary. There are occasions when each gum may be given a different direction to fire, but this occurs infrequently." (For some information concerning the response to the aRCSA II Study Group cone rains and ation, see paragraph 6 d.)

16

This He signal are the informed by the Commendant, United States representiller, and Missile School, Fort Sill, Oklahoma, in his kither, doted 31 August 1967, Subject: 6400 Mil Firing Chart, that it had been selected to be the headquarters for the field trial of the new 6400 Mil Range-Deflection Protractor (RDP), and the 1:50,000 meter grid short. At the same time the instruction note for the contraction of the firing chart was received. On 12 January 1967, 25 RDP's word delivered to this headquarters. On 16 January 1967, 300 shorts of 1:50,000 meter grid sheets arrived. Distribution has been made to each assigned battalion and instructions published for a thirty (30) day trial period. A detailed report will be furnished this headquarters by a chost lion Miff 25 February 1967. The 23% artillery Group will staff all comments an recommendations and foward then the Commendant, United States army Artillery and Missile School.

h. During this reporting period all artillary tubes in the 23d artillary aroup were calibrated and inspected by pull-over gauge. Shot calibrations are periorsed when a unit receives a new tube.

i. On 1 dovember 1966, one (1) M17 175-mm gum from A Battery, 6th Battalion, 27th artillery, and one (1) M10 8-inch howitzer from A Battery 2nd Battalion, 32d artillery, participated in the Battonal Day Parade in SAICH.

j. The following number of missions were fired with total amounts of amountain listed below:

			AMMO E	Krendeo	
UNIT	OF ASSITE	105M	155M	811	175111
*2nd 8n, 11th Arty	3,995		20,70F		
**20d Bo, 13th Art	4,111	30.467			
6th Bo, 27th Arty	6,234			11,302	8,164
2nd Bn, 32d arty	9,117			10,422	10,274

* On 29 Junuary 1967, B.Batter, 2nd Battalion, 11th Artillers, fired the Battalion's 10,000th round in-country after one month in on rational status.

** On 18 November 1966, A Battery, 2nd Battelion, 13th artillery, fired the 100,000th round for the Battalion,

5. (C) Logistics

a. During the ber od 1 November 1966 through 31 January 1967 the general condition of supply has continued to show steady improvement.

DOWNGRADED AT 3 YEAR DECERVALSE DECLASSISSED ACTER OF YEARS. DOOR DOWNERS. Page 160f27 Pages

SECRET

- WGE-C 8 February 1967 SUBJUCT: Operational Report-Lessons Learned (RCS CSFOR-65) (U)

Problem are as are encountered from time to time due to changes in support f cilities, but they are rapidly resolved.

- b. Maintenance support for this period has also continued to improve. However, the 548th Light Maintanance Company did not maintain an adequate ASL to support the 2nd Battalian, 11th Artillery (155-mm towed howitzers), which arrived in-country during this a riod. The Locistics Comand is aware of this condition and has initiated corrective action.
- c. Stockage levels of remain parts for the M107 and M110 continues to improve. There still exists a lack of a float sight (M15) to replace uns. rviceable sights on the M107 and M110. Float sights ware recuested (1 o r batter;) on USARV Form 47R and approved for issue. However, the sights have never been received. Follow-up action has been initiated by this Hendourrters on these requests.
- d. In relation to the last ourter, the down time for maintenance due to equipment influre of the heavy artillery weapons (M107 and M110) has been reduced. This reduction is due in great measure to the following factors:
- (1) There has been in increased availability of air transportation for moving the larger repair parts from the support maintenance units to the wers where the parts are needed. The organic sircraft of the 23d Artillary Group are still being used extensively to transport the smaller repair paris.
 - (2) Continued vigorous command emphasis.
- (3) During this quarter the 23d Artillery Group received replacement carriages for one (1) M110 and the (2) M107's. Twelve (12) new hervy respons carriages (M107/M110) were scheduled to be issued to the 23d Artillery Group during this period, but only the aforementioned have been raccived.
- e. Even with the increased issue and use of commercial generators for the lighting of base camp areas, the maintenance of TOE generators contimues to be a problem, but of a lesser degree than in previous quarters.
- f. Repair ports are still a problem with regard to the M211 trucks. This problem is being slowly alleviated by the fact that the never M35A2 trucks are being issued to replace the M211. The 2d Battalion, 13th Artillery, received ten (10) M35A2 (212-ton) trucks to replace the M211 during this reporting period. This battalion requires seven (7) M35A2 trucks to complete the runincement of the authors d M211's still on hand. (Rog. 6159-006, 6159-005). However, the 2nd Battalion, 32d Artillery, has received none of the fourteen (14) M35A2's which hav been requisitioned to replace the M211 vehicles presently on hand. (Reg 6057-002, 6057-001).
 - g. The supply of Class V to isolated units from ASP's remains a

CONFIDENTIAL

Page 17 of 27 Page 8

The production of the producti

11002 1002 120000

n

AVEC 8 February 1967 SUBJET: Operational Report-Lessons Learned (RCS CSFOR-65) (U)

problem. The 1st Logistical Command is studying a request submitted by this He departure on 30 Hovember 1966 for the establishment of forward ASPIs for heavy artillery at some of the more isolated locations, e.g., PHOCC VINN, LAI KHE, QUAN LOI, and CU CHI.

h. USANTO M has established a new tube and breech life criteria for all artiller, compass. The tube life for the 105mm howitzer (towed) has been changed from 20,000 EFC rounds to 7,500 EFC rounds. The tube life for the 155mm howitzer (towed) has been changed from 17,000 EFC rounds to 7,500 EFC rounds. The EFC criteria for both the 105mm and 155mm being Charge 7 = 1 and Charges 1 through 6 = .25. Needless to say this drastically reduces the length of time that these we arous will remain in action before tube replacement is required. This has a direct impact on both the maintenance and supply capability of the 23d Artillers Group. The present forecast is about one (1) 105mm howitzer Holal tube per month and and (1) 155mm howitzer Holal tube per month.

- i. The following problem areas are noted:
- (1) The short tube life of the MIO7 we nows continues to be a problem. The sure and breach mechanism fortigue criteria for the 175mm num requires a replacement about every 41 caps for the tube and every three (3) to four (4) months for the breach assemblies. Sometimes however, during active operations tubes must be replaced every 10 days.
- (2) Although there has been some improvement since the last quarter, the PLE and higher cohelon repair parts for the 2007 and M10 are not as readily available as required. The 185th Maintenance Battalian continues to maintain close control of source available in order to minimize weapon deadling.
- (3) Although there has been considerable improvement for most meterological expendables, the following items continue to be an short supply:

FSN

NOMENCLATURE

6135-635-6370 6660-408 6660-606-8648

Battery Pack, BA-259/AM Lighting Unit, MI-339/M Chart, ML 574/UM

(4) The building and maintaining of gum ands (hardstands) at heavy artillary locations remains a problem. The gun ands presently in artillary assistions are made of laterite. There have proven unsatisfactory. They require constant maintainnes and detering rapidly during the rading season. The 159th Engineer Group, working with design specifications of the 23d artillary Group, constructed a wooder gun and at BTAR CAT as a test vehicle. It was found to be satisfactory and assistable. On 20 September

.

Page 18 of 27 Pages

CONFIDENTIAL !

18

WGE-C 8 February 196? SUNDOT: Operational Report-Lessons Learned (RCS CSFOR-65) (U)

1966, this Headquarters requested that similar cases be constructed at all heavy artillary positions. The 79th Engineer Group (Heavy Construction) published construction directive 79-9-66 (C), stating that materials were being product for issue on that work was schooled to be completed WLT 15 December 1966. Only four (A) gun hads have been constructed to that. The four (A) constructed onds are at TAY SIMH in the position of C Battery, 2nd Battalion, 32d Artillary. These are much larger in dimensions that the original specifications. This has been brought to the attention of the engineers in the dimensions have been revised to the original 36 f et by A8 feet. However, no new dates have been set for completion of this work. The need for the completion of these parts arise to the recommendation cannot be overcomplicated.

(5) The movement of Class V Supply from the 3rd Ammenition Separated to the 3rd in the widely separated theory artillary battery locations continues to tax the organic cargo vehicle assests of this Group. Convoys to the more isolated locations, e.g., MOSC VITE, all MET, can only be conducted once each 6 to 8 weeks an require that all available vehicles of the entire Group be utilized. These vehicles are returned to their respective battalians which then must conduct supply and ammenition resumply operations to their more accessible units. These vehicles are on the road constantly, there by reducing the organization maintenance time, and consequently resulting in vehicle failures and developes.

6. (U) Aviation.

- a. directit assets remained constant during the prind with six (6) OH-13's, nine (9) O-1's, and one (1) U-6 assigned to Group He adquarters and its four battalions. One (1) OH-13 is provided daily to the 54th Artillery Group as that organization was deployed without organic aircraft.
- b. Avinting support requirements increased drastically during this reporting period for two reasons:
- (1) The 2nd Battalion, 11th Artillary, was assigned to this Hardquarters and dealoyed without organic aircraft. Observation for the betteries stationed at 60 DAU HA (XT910240) and DAU MISS (XT780370) had to be furnished from aircraft organic to other Grann units.
- (2) The redeployment of artillery units, narticularly stationing of a heavy battery in TAY NICH (XT150520) and the planned declayment on 3 Feb of a heavy battery to QUA LOI (XT810900), has extended the area to be covered not only for command and control, but glass for visual reconnects. Even though there has been an increase in the requirements for aviation, there has been no chance in the equirement at thus of the aviation sections within the 23d Artillery Grams. (Also see paragraph 2 b, above.)
- (3) No additional mircroft from other Corps on Army masets have been made available to compensate for these additional missions.

DESTANDANT ALS TONE DE LES ALSS DELLAS LES DE LOS ALSONS DELLAS SERVICIONES

CO! FIDENTIAL

Page 19 of 27 Pages

AVCE-C

SU JUCT: Operational Report-Lessons Learned (RCS CSFOR-65)

8 February 1967

2

- c. Flying time showed a steady increase during this reporting period with the total hours exceeding 1,000 hours for the first time in November. The Group Aviation Sections continued at this Level of flying for the remainder of the quarter.
- d. The ARCSA II Study Group in its basic letter to this 'eadquarters stated that the study is designed to up-date the ARCSA I study in the area of counter insurgency warfare in the light of aviation developments and experience in Vietnam during the past year and a half. In response to this statement, this 'eadquarters in its letter to the ARCSA II Study Group, Subject: Artillery Air Mobility Requirements, dated 24 January 1967, made the following statements which are considered pertinent for inclusion in this report:
- (1) "The ARCSA I study eliminated aircraft organic to non-divisional artillery battaliens and provided that each Group Headquartes would be ecuipped with six (6) LOH helicopters only. These aircraft would presumably meet all requirements of the group and attached battalions for target acquisition and aerial surveillance, registration and command and Control. It is apparent that the manner in which artillery totald be eventually deployed in Vietnam was not readily discornable to the draw rs of ARCSA I. The development of brigade or larger sized base camps located strategically through out the Corps tactical zone necessitated positioning if arvillery within these widely soperated base camps. Provision of the proper mix of artillery at these base com., necessitated that the firing batteries of a battalion, particulary the heavy battalions, be widely separated from each other and battalion headquarters. Therefore, based on the experience gained by this artillery group in over one year of combat in Vietnam and on the foreseeable future employment of artillery in this counter insurgency environment, it is considered that light aircraft allocations to artillery under ARCSA I are totally inadequate."
- (2) "It should be understood that command and control includes the requirement to fly critically needed repair parts and supplies to "idely dispersed artillery battalions and batteries across the Corps Tactical Zone. It should be further understood that the long range capability of the 175-mm gun cannot be fully exploited without immediately responsive observation aircraft in sufficent number to provide surveillance over the area encompassed by a circle fourty (40) miles in diameter. The magnitude of this surveillance task becomes obvious only when recognition is given to the current deployment of the 175-mm gun units. Each of the five (5) heavy composite (8"/175-mm) batteries physically present within the 23d Artillery Group area of responsibility is based at a separate base camp. The fourty (40) mile firing capability circle of each battery does not overlap that of the nearest like battery. However, the present overall coverage measures approximately eighty (80) miles from East to West and sixty (60) miles from North to South."
- (3) "This group is scheduled to receive IOH helicopters for test and combat evaluation in March 1967. If the IOH meets its stated capabilities in full under current combat conditions and it is determined the IOH will replac aircraft currently assigned to the artillery, it is considered that it should be substituted for both the O-1 and CH-13's on a one-for-one basis. This would

UNCLASSIFIED

Page 20 of 27 Pages

INCLASSIFIED

AVGE-C 8 February 1967 SUBJECT: Operational Report-Lessons Learned (PCS CSFOR-65)

result in an allocation of 5 LO4 for the Group Meadquarters and 3 per battalion. The greater lift capability of the LOH over the OH-13 will probably make unnecessary the requirement for the UH-18 or U-6."

- c. The seasonal dusty conditions have increased the maintenance problems with the 0-1 aircraft. Despite changing of air filters twice daily, as recommended in this 'leadouarters' last Operational Report-Lessons Learned, dated 6 November 1967, the 0-470 engines in the 0-1 aircraft continue to fall far short of the expected engine life.
- f. The following aviation missions, listed by sorties, were flown during this quarter:

Troop Carry	Cmd & Con	Recon* FAC		Admin	Pax	Cgo	TM	Hours
ROTATY TING (OH-13)	802-365	981-5.5	կ0-21	669-243	1005	5.1		869.2
FI'D ING 259 (0-1 and U-6)		877	1,00	911	361	16.7	50	2465.6

7. (U) Civic Action.

21

- a. The major civic action program of the 23d Artillery Group continues to be the GAOSDEN VILLAGE Project. This village is sponsored and financed by contributions from GADSDEN, ALABAMA. Materials and commodities are surfield mainly through USAID Field Representatives. Labor, furnished by the refusion who will occupy the houses, is supervised by personnel from 23d Artillery Group. Engineer support to clear land, prepare roads, build drainage ditches and dig wells, has been provided by the ARVN Engineer School, PHU CUONG, and the 5th Engineer Battalion, 5th ARVN Division, LAM SON. The utilization of all available, in-country resources, and the maintenance of close coordination with the District and Province Chiefs, coupled with the outstanding support of GADSDEN, ALABAMA, and the members of the 23d Artillery Group, have made GADSDEN VILLAGE a model civic action project.
- b. At the present time fifty-eight (58) homes have been completed and occupied by refugees from the village of THUAN LOI in PHUOC LOTG Province, and from the DAU TIENG District in BIMH DUONG Province. Fifteen (15) additional homes are presently under construction. One (1) well has been completed in the village, with two (2) more under construction. Present plans call for two (2) additional wells in the village area. A ten (10) man defensive bunker for the security of the village has been completed and connected with the security positions of the village of PMU CUONG. The bunker is manned by a Popular Force squad of ten (10) men.
- c. Planning continues for the development of a modern pig farm at GADSDEN VILLAGE. Twelve (12) small pigs, owned by the villagers, will be used initially as the nucleus of this project.
- d. Construction of the school complex of three (3) buildings at GADSDEN VILLAGE, reported in the last Operational Report of this Headquarters, is planned for this calendar year. The District Chief has rquested the necessary funds from the Government of Vietnam for this project.

Page 21 of 27 Pages

12

CONTRACT: (perutional hoport-learning learned ALCS CSIOR-65)

- e. Other civic action projects within the 23d Artillery Group included:
- (1) The laborers and masons from the Beadquarters, 23d Artilby Group Victnamese wirk force, constructed a large warchouse in the camp for the befugess from the Iron Triangle evacuated as a result of WhanTION CMOAR FALLS.
- (2) A large quantity of school and teaching supplies donated by the SHILOH PRESHITEMAN CHURCH in MURLI GTON, MORTH CAROLINA, were present to the Meadmaster of PHUCC VINH school by the 6th Battalion, 27th Intillery.
- (3) tembers of the 6th battalion, 27th Artillery, have devoted time and effort to construct deaks, chairs and playground equipment for the FECC VIVH school. In addition, the Vietnamese day laborers, supervised by the Battalion personnel, maintain the classrooms in a clean condition.
- (4) Headquarters Battery and C Rattory of the 6th Battalion, 27th Artillery, entertained approximately 145 children from the PHUGO VIMI SIETEM-TARY SUMPLE at a Christmas Party in their battery areas.
- (5) The 2nd Battaldon, 13th Artillery, treated the children of USD 5 VIII. 62 to a Christman Party at which over 500 pounds of Christman Fifts, donested by relatives and friends of the Battalian, were given to the children.
- (6) The Interpreter assigned to the 2nd Battalien, 13th / " 1 ry, continues to hold English classes three times a week in the Headquarters Battery Fess Hall. An average of eight (8) Vietnamese attend the classes on a regular basis.

8. (C) Communications.

- a. A new Communications Center was built during this period and is now occupied by the Communications Platoon. Operations of the dessage Center, Radio Section and Wire Section, are now being conducted in an environment more conducted to efficient and secure operations.
- b. The Communications Platoon received three (3) inspections during the period of this report. Two (2) Command-type inspections were conducted: one by II Field Torce Vietnam Intillery and one by the 303d Tadio Research Battalion. In addition, an Annual General Inspection was conducted by the United States Army Vietnam Inspector General Team. The Crypto-facility was rated outstanding with zero deficiencies for the command inspections and Communications Platoon as a whole was rated outstanding with zero deficiencies for the USA W Annual General Inspection.
- c. A shipment of K L-7's and K'K-10's was received from DISTA. These cryptographic attachments now make it possible to change codes on the KW-7's in less than one minute. Previously, a minimum of 30 minutes was required to accomplish changes in codes. The reduction of the change-over time leaves more time for transmission during periods of heavy teletype traffic.

Page 22 of 27 Pages



CONFIDENTIAL

AVGE_C

SUBJECT: Operational Report-Lessons Learned (RCS CSF R-65)

8 Fabruary 1967

d. The AN/GiC-46 Radio Set continues to prove less than satisfactory in this tropical environment. The transmitter T-195 continues to present the
major maintenance problem. Average downtime due to non-operational, deadlined
Thirment for this radio set throughout the 25d 'rtillery Group is approximatefifteen (15) miles.

e. Installation of the AN/ARC-54 Radio Sets (Retrofits) was started during this reporting period. At the present time eight (C) aircraft are equipped with this new FM Radio Set. It is expected that the entire reliciting program will be completed by the end of the reporting period. The new type FM radios on organic fixed wing aircraft of the 23d Artillery Group will allow full exploitation of the communication media, i.e., the mating of the squelch circuits of the new aircraft FM radios and the new VRC-12 series of radios.

CONFIDENTIAL

English of the Control of the Contro

Page 23 of 27 Pages

3 February 1967

SUNDECT: Openational Report-Lessons Le read (NCS CSFOR -65) (U)

SICTLON II. (0)

TAUT I, COSERVATIONS (0)

1. (U) Personnel and Administration.

KUNE

2. (W) Intelligence.

I'ONE

3. (U) Indining and Organization.

NONE

i. (T) Operations.

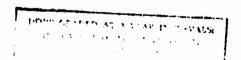
NONE

5. (8) Logistics.

NONE

- 6. (C) Aviction.
- a. ITEM: Injection of dust reducing fixed-wing circuit engine life.
- (1) DISCUSTION: The onset of the dry-season in this area has resulted in a thick layer of fine dust, similar to tale, settling on ramp areas. Propeller and rotor blast caused the fine dust to be disturbed and ingested anto the air induction syst m of the aircraft.
- (2) OBSURVATION Engines should be operated at minimum necessary RMS to reduce propeller blast and reduce ingestion of dust into the air induction system. Every effort should be made to reduce dust on ramp area by sprinkling or socking the area with used diesel oil, used lubrication oil or a pene-prime treatment.
 - b. ITEM. Frequent strikes from 5-inch howitzer rounds.
- (1) DILGISTON: Aircraft of the command flying at the normal 1500 feet altitude during adjustment of heavy artillery have received hits by fragments from 8-inch howitzer bursts.

CONFIDENTIAL



Poge 24 of 27 poges

TUE-C

8 Fobruary 1967 WINCT: Operational Report Lessons Loarned (RIS CSFOR-65) (U)

(1) 030 HWHIOM: When objusting 8-inc howitzer artillery, a minimum of 500 maters short range is required to prevent damage to the circraft.

- c. IIII: Dange to circuit from ground fire.
- (1) DISC SUION: During the reporting period several 0-1 carrecft have been hit by ground dire, and one observer seriously wounded. Routes of **descent** and elimb for circreft on low level : cooncalso need are of critical importance. Routes a ould be selected which allow descent and clim's even densely wooded areas. Flight time ever open treas must be held to a minimum. When flight over open creas as unevoidable, the circust should remain at minimum altitude until well elect of sus ceted energ concentrations.
- (2) OBSTVLION: Although this is not a new problem, continued explanate must be place on the proper relection of routes of descent and climb in order to provent possible dange to after at and personnel during low level reconnects sence.
 - 7. (I) Civic letion.

NONE

(U) Communications.

NOIE

CONFIDENTIAL

DOWNCPAPED AT A YEAR INTERVALS. Liver the war of the St. Sec. S.

Page 25 of 27 pages

AVGE_C 8 Fe r ry 1957 SUBJECT: Operational Amort-Lessons Loarned (RCS C NOD-S5) (U)

SECTION II (C)

TART II, TROUBLE INTERIORS (c)

1. (U) Personnel and A inistration.

IDEC!

2. (U) Intelligence.

NUNE

3. (U) Training and Organization.

I'ONE

4. (U) Operations.

TONE

- 5. (0) Logistics.
- a. The renciping twentyone (21) 1211 trucks within this corners to replaced imediately by the 13542 Series.

b. The forward ASP for Class V Symply for heavy artiflary be established at THUCC VINI, LAI KHI, BAN ROI and CU CHI as soon as possible.

5. (U) Aviation.

a. All non-divisional artillery bittalions be authorized to deplo an organic air section of two (2) 0-1 aircraft and one (1) light helicopter and artillery groups with three (3) 0-1 aircraft and two (2) light helicopters.

7. Civic Action.

COME

8. (C) Commications.

a. It is recommended that steps be taken to expedite the delivery of the new AN/CRC-142 type Single-Sideband indic to replace the AN/CRC-45 Rodin Set. This replacement will eliminate most of the problems with the AN/CRC-46.

CONFIDENTIAL Wgo 26 of 27 pages

DOWNGRADED AT 1 1/45 POINT AND DECLASSION AND AND REAL PROBLEM DOOR TOWN SOME REAL PROBLEM.

AVE_G 8 February 1957 5 TJECT: Operation 1 Report-Lessons Lorned (RCS CSFCR_65) (U)

b. That the retrofit of the new series Fil directly radios be completed as soon as possible in order to exploit the full capability of the AV/VIC-46 radios.

THOMAS H. SAVES
Colonel, Artillery
Commending

CONFIDENTIAL

DOWNGRADED AT 3 YEAR INTERVALS: DECEASITIED AFTER 12 YEARS, TOD DIE 5200.10

SECRET

AVFB-FAC (8 Feb 67) 1st Ind SUBJECT: Operational Report on Leasons Learned

24 DA, HQ, II FFORCEV Arty, APO 96266 3 APR 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

- 1. (U) The quarterly report submitted by the 23d Artillery Group is considered adequate.
- 2. (S) Reference Section I, paragraph 2 b (2). The increased area for which this group is responsible both in fire support and visual aerial reconnaissance cannot be covered effectively with current aviation assets. As reported in Section I, paragraph B 4 of this headquarters' Operational Report on Lessons Learned for the period ending 31 October 1966, USARV has proposed to increase the support for the 23d Group from nine to eleven 0-1 aircraft. This increased support has not yet been received. This problem of aviation support has been cited in all Operational Reports previously submitted by this headquarters.
- 3. (C) Reference Section I, paragraph 2 c. Since the delay in receiving INTSUM's is due to the time lag in transmitting "hard copy" reports, II FFORCEV Artillery has initiated a fragmentary INTSUM in which a summary of all important intelligence is transmitted to the group each night by priority message.
- 4. (C) Reference Section I, paragraph 5 i (3). The items listed as being in short supply in the basic document are now available in sufficient quantities to satisfy the needs of all Meteorological sections.
- 5. (C) Reference Section I, paragraph 5 i (4). Work on the required gun pads is progressing so that now nine of these pads are completed. The materials for the remaining 13 pads are available and have been released for use. Liaison and coordination with the Engineer representatives will continue as work progresses on this project.
 - 6. (C) Reference Section II, Part II, paragraph 5 a; concur.
- 7. (C) Reference Section II, Part II, paragraph 5 b. As stated in Section I of the basic report, the 1st Logistical Command has been studying a request for establishment of new forward ASP's. Continued efforts by the S-4 II Field Force Artillery and G-4 II Field Force in conjunction with HQ, USARV and 1st Logistical Command will lead to an in-country solution to this problem.
- 8. (C) Reference Section II, Part II, paragraph 6. Strongly concur in the recommendation that artillery units be provided this minimum aviation support. See paragraph 2 above.

28

SECRET

DOWNGRADED AT 3 YEAR INTERVALS
DECLASSIFIED AFTER 12 YEARS.
DOD DIR 5200.10

SECRET

AVFB-FAC (8 Feb 67) 1st Ind SUBJECT: Operational Report on Lessons Learned

9. (C) Reference Section II, Part II, paragraph 8 a; concur. See Section I, paragraph 8 d of basic report.

10. (C) Reference Section II. Part II, paragraph 8 b; concur. Installation of retrofit radios continues and should be completed within 30-60 days.

W.D. CRITTENBERGER, Jr. Brigadier General, USA Commanding

ند

29

SECRET